

| Line Number | Chapter | No. | Item | Priority Rank | Points | Votes | Assign to City Manager | Assign to/ Sponsorship | Timeline by Fiscal Year | Budget Impact | Note as Ongoing | Notes (to share with others) |
|-------------|---------|-----|---|-----------------------------------|--------|-------|------------------------|--|--|---------------|-----------------|---|
| 1 | 6 | r) | Prepare a Citywide stormwater management plan. | 3(BM), 8(TS), 1(JL), 5(SM), 6(EC) | 32 | 5 | x | | FY2024 | \$ 100,000 | x | BM: Include (s) in this item EC: Include item (z) from Chapter 7 in this item |
| 2 | 4 | d) | Review and revise City land use codes and regulations by identifying conflicting and ambiguous provisions and provisions needing updating, especially provisions necessary to implement the visions and goals in this Comprehensive Development Plan. | 3(PG), 1(BM), 2(EC), 3(SM) | 35 | 4 | xxx | EC: City Manager and Mayor and Commissioners | Ongoing, FY2025 after completing item 7(z) | \$ - | x | JL: Form Code SM: Interconnected with (c) and (e) BM: Include (e), (l), and (m) in this item |
| 3 | 6 | g) | Consider contracting with a professional traffic engineering firm to conduct an in-depth analysis of traffic volumes, patterns, and speeds throughout the City, as well as parking strategies including shuttle studies, and to make recommendations regarding a traffic management program that also includes pedestrian and bicycle safety measures such as traffic calming measures on specific streets, particularly those that carry the largest volumes of traffic to and from the City, Henlopen Acres, North Shores, and Gordons Pond Trail (e.g., Columbia, Henlopen, and Bayard Avenues; State Road). | 6(PG), 7(BM), 1(TB), 5 (EC) | 25 | 4 | xx | | FY2024 | \$ 150,000 | xx | SM: City Manager already directed to pursue CM: Include (d), (e), and (f) in this item EC: Part of a larger study with other areas identified. Include (b) and (c) from this chapter and item (k) from Chapter 5 in this item. |
| 4 | 7 | z) | Consider amending the City's zoning ordinance to define "impervious surface," provide classifications (i.e. impervious vs. pervious) for alternative types of pavement or other surfaces, and adjust street design requirements, floor area ratio, lot coverage requirements, and maximum allowable building areas to address the concerns and possible strategies raised by the Resilient Community Partnership Project regarding stormwater runoff issues created by impervious surfaces. | 10(PG), 8(BM), 10(TS), 6(SM) | 10 | 4 | | TB: Yes | FY2024 | \$ - | | |
| 5 | 5 | j) | Continue to reevaluate the City's codes and regulations to provide clear and unambiguous code language, regulations, and definitions. | 5(PG), 3(TB), 1(EC) | 24 | 3 | xxx | EC: City Manager and Mayor and Commissioners | Ongoing, Chapters 1-64: Administrative Legislation in FY2024 | \$ - | xx | BM: Along with Land Use, City Code needs a thorough review and revision. See Land Use, (d). |
| 6 | 4 | m) | Examine and evaluate the effectiveness and applicability of Form-Based Codes within Rehoboth. | 2(PG), 7(EC), 4(JL) | 20 | 3 | xx | JL: Yes SM: City Manager with Planners | FY2025 Hire consultant to analyze | TBD | x | JL: Hire Form Code Consultant |
| 7 | 5 | m) | Consider development of a Tourism Management Plan for the City. | 7(BM), 4(TB), 10(EC) | 12 | 3 | x | EC: City Manager and Mayor and Commissioners | Scope in FY2025 and develop plan in FY2026 | TBD | | |
| 8 | 4 | a) | Review and adopt an updated Official Zoning Map. | 1(PG), 2(TB) | 19 | 2 | xxx | JL: Planning Commission SM: City Manager with City Solicitor | June FY2024 | \$ - | xx | |
| 9 | 4 | l) | Examine and evaluate a new mixed-use zoning classification with flexible regulations, community and business stakeholder input, limited to the City's commercial district, with appropriate design guidelines or standards, and protections for nearby residential and commercial properties. | 3(EC), 4(SM) | 15 | 2 | | | FY2025-2026 | TBD | | JL: Form Code takes care of this |
| 10 | 3 | l) | Seek to improve two-way communication between the City, residents, businesses, and visitors. | 1(TS), 8(JL) | 13 | 2 | xxxx | SM: CM & Communications Specialist TB: Yes EC: City Manager and Mayor and Commissioners | Ongoing, FY2024 Communications Department proposing use of "Engagement HQ" | \$ 10,000 | xx | |
| 11 | 7 | i) | Consider developing and implementing a Climate Action Plan for the City. | 5(BM), 4(EC) | 13 | 2 | x | TB: Yes TS: Yes | Scope in FY2024 and develop plan in FY2025 | TBD | x | BM: Include (h) in this item EC: Include (b), (h), (u) and (v) in this item |
| 12 | 7 | c) | Continue to evaluate and implement Silver Lake and Lake Gerar sustainability and recovery efforts. | 7(TB), 2(JL) | 13 | 2 | x | | Annual program, FY2024 Lakes Management Plan, Lake Gerar Accretion Restoration Project, and Silver Lake Shoreline Stabilization @ Silver Lake Bridge | \$ 115,000 | xxx | \$110,000 for Lake Gerar Accretion Restoration and \$5,000 for Shoreline Stabilization |
| 13 | 6 | f) | Evaluate the City's impact fees and update as appropriate to reflect the impact of new development on infrastructure. | 5(TB), 5(TS) | 12 | 2 | xx | EC: City Manager and Mayor and Commissioners | Do in conjunction with item 5(j) | \$ - | x | JL: This is critical EC: Worth mention, important. Would rank 11. |
| 14 | 3 | a) | Evaluate the feasibility and desirability of local historic district designation, historic preservation regulations, and advisory committee creation. | 9(BM), 1(SM) | 12 | 2 | | JL: Planning Commission | FY2025-2027 | TBD | x | JL: Form Code SM: Interconnected with (f), (g), and (h) BM: Would include at a minimum (f), (g), and (h) with this item |
| 15 | 3 | d) | Consider adopting an architectural review procedure with defined design guidelines with identified thresholds that may be implemented by the City staff and appropriate City Commissions and Boards. | 9(TB), 2(SM) | 11 | 2 | | JL: Planning Commission | FY2025-2027 | TBD | x | JL: Form Code |

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| 16 | 3 | i) | Continue to review current demands for City services, as well as the City's capability to continue to provide existing services on an annual budgetary basis, while identifying future revenue sources and operating expenses. | 4(PG), 9(JL) | 9 | 2 | xxxx | | | | xx | |
| 17 | 7 | d) | Prepare a Community Forest Plan designed to increase public support and public involvement, make the best use of available land, promote the best technical forestry practices, increase afforestation efforts, reduce undesirable and invasive species, and secure the long-term management of its urban forest. | 4(BM), 9(TS) | 9 | 2 | | | | | | BM: Include (e) in this item |
| 18 | 7 | h) | Undertake a climate change/sea level rise vulnerability assessment/adaptation and mitigation plan for the City and incorporate any such plan by reference as part of the Comprehensive Development Plan. | 8(PG), 7(SM) | 7 | 2 | x | TS: Yes | | | | SM: Interconnect with (i) and (j) |
| 19 | 7 | s) | Prepare a long-range development, renovation, and maintenance plan for the City's parks and recreation spaces for consideration during the annual budget cycle. | 9(PG), 7(JL) | 6 | 2 | xx | TB: Yes | | | x | |
| 20 | 7 | a) | Continue to refurbish the boardwalk and work with federal and State agencies to replenish the beach on a regular basis. | 7(PG), 10(JL) | 5 | 2 | xxx | SM: With Mayor TB: Yes EC: City Manager and Mayor and Commissioners | | | xxxxx | |
| 21 | 4 | k) | Add the category of oceanfront commercial buildings to those for which site plan review is required. | 2(TS) | 9 | 1 | xxx | | | | xx | SM: Tasked by Board of Commissioners to Planning Commission EC: In progress |
| 22 | 4 | e) | Ensure the City's land use plan and Zoning Code are drawn to avoid any adverse impacts by commercial development upon residential neighborhoods. | 2(BM) | 9 | 1 | | JL: Planning Commission | | | x | BM: I would also include in the note the original and existing nature of neighborhoods (i.e. Schoolvue) that are not proscribed by the city zoning and therefore vulnerable to commercial development (item (f)). |
| 23 | 5 | a) | Strictly enforce the City's vacation rental housing regulations, health and safety inspections, and licensure. | 3(TS) | 8 | 1 | xxxx | | | | x | |
| 24 | 6 | s) | Evaluate management of point and non-point pollution sources to develop solutions and improve efficiencies in preparation of possible future designation as a Municipal Separate Storm Sewer System (MS4) community. | 3(JL) | 8 | 1 | x | | | | xxx | |
| 25 | 5 | d) | Inventory the City's stock of vacation rental housing through review of applications for City rental licenses to assist the City in evaluating the resources and services required to support the increased summer seasonal population and to collect relevant fees and taxes from property owners. | 4(TS) | 7 | 1 | xxxx | | | | | |
| 26 | 6 | n) | Continue to seek funding alternatives for infrastructure improvements and maintenance. | 5(JL) | 6 | 1 | xxx | | | | xxxxx | |
| 27 | 6 | o) | Ensure evaluations and improvements are continually reviewed for future customer demand of City services. | 6(JL) | 5 | 1 | xxx | | | | xxxxx | |
| 28 | 5 | c) | Require the relevant agencies to report the number and characteristics of complaints regarding rental properties to elected officials and the public. | 6(TS) | 5 | 1 | xx | JL: Building & Licensing | | | x | |
| 29 | 6 | d) | Consider and provide comment to Sussex County on pending land development applications that have the potential to affect traffic congestion in and around the City. | 6(TB) | 5 | 1 | x | | | | x | EC: Like other cities, there should be a staff liaison to Sussex County |
| 30 | 5 | e) | Inventory the City's stock of second homes that are not generally available for seasonal rentals to assist the City in determining potential increases in year-round population that will place additional demands on City resources and services. | 7(TS) | 4 | 1 | xxx | | | | | |
| 31 | 5 | h) | Consider coordination with other area beach towns and the County to identify and implement regional strategies for addressing affordable and workforce housing needs. | 8(TB) | 3 | 1 | xxx | EC: City Manager and Mayor and Commissioners | | | | EC: I believe there is a lot of value in collective strategies, but we are often left in the dark with ACT |
| 32 | 5 | l) | Strengthen coordination efforts and partnerships between the public and private sectors to help solve infrastructure needs and other critical problems. | 8(EC) | 3 | 1 | xxx | EC: City Manager and Mayor and Commissioners | | | xx | |
| 33 | 7 | e) | Develop a comprehensive street tree planting and maintenance plan. | 8(SM) | 3 | 1 | xx | TB: Yes | | | xx | SM: Interconnect with (d) and (f) |
| 34 | 6 | a) | Adopt a Complete Streets policy to ensure that as opportunities to rebuild streets occur, such streets are designed and operated to enable safe access for all users and connected in a Citywide integrated network. | 9(SM) | 2 | 1 | x | SM: Streets and Transportation Committee | | | xx | |
| 35 | 3 | h) | Promote and consider offering incentives to make it economically feasible to renovate/restore historic structures rather than demolish and build new. | 9(EC) | 2 | 1 | | JL: Planning Commission | | | x | JL: Form Code |
| 36 | 6 | h) | Ensure adequate maintenance of public sidewalks throughout the City. | 10(SM) | 1 | 1 | xx | | | | xxx | |

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| 37 | 7 | n) | Consider adopting standards for Dark Sky-like lighting on City properties and consider reviewing and implementing standards for subdivisions, site plans, and redevelopment projects. | 10(BM) | 1 | 1 | x | | | | | |
| 38 | 4 | g) | Identify potential opportunities for adaptive redevelopment of underutilized areas to maintain a vibrant community while preserving its small-town character and scale. | 10(TB) | 1 | 1 | x | SM: Planning Commission | | | xx | |
| 39 | 3 | o) | Develop methods for the collection and analysis of data by City agencies that will provide metrics for assessing and projecting demographic trends. | | | | xxxxx | | | | x | |
| 40 | 3 | m) | Benchmark Rehoboth against other similar coastal towns to ensure the City is forward-thinking and remains competitive in the future. | | | | xxx | | | | | |
| 41 | 4 | b) | Evaluate the benefits and risks of using the County's parcel data to create a parcel-based Official Zoning Map. | | | | xxx | | | | | |
| 42 | 4 | i) | Consider creating a parcel-based existing land use inventory with assigned categories to further determine mixed-use structures, non-conforming uses, variances, special exceptions, conditional uses, etc., and use this inventory to develop/update relevant City maps. | | | | xxx | EC: City Manager and Mayor and Commissioners | | | | |
| 43 | 7 | u) | Consider conducting a comprehensive planning effort in sustainable energy, with a goal to reduce energy consumption by implementing energy efficiency measures in City operations (e.g., buildings, street lighting). | | | | xxx | EC: City Manager and Mayor and Commissioners | | | | |
| 44 | 7 | l) | Begin transitioning the City's vehicle fleet to electric vehicles, when possible. | | | | xxx | | | | x | |
| 45 | 7 | j) | Develop ongoing informational briefings and other assistance related to climate change issues for the City government and members of the community. | | | | xxx | EC: City Manager and Mayor and Commissioners | | | x | |
| 46 | 6 | e) | Work with DART to improve public transportation options to and within the City. | | | | xxx | | | | x | |
| 47 | 5 | b) | Continue to monitor public concerns about overcrowded rental units, large numbers of cars at rental units, cars blocking sidewalks, and associated loud and unruly behavior. | | | | xxx | | | | xx | |
| 48 | 6 | p) | Coordinate with the Delaware Solid Waste Authority (DSWA) to resume household hazardous waste collection events within the City. | | | | xxx | | | | xx | SM: Resumes in Spring 2023 |
| 49 | 6 | q) | Seek to investigate restoration of refuse drop-off at a satellite location within the City. | | | | xxx | SM: With Mayor TB: Yes | | | xx | |
| 50 | 7 | m) | Identify additional appropriate locations for electric vehicle charging stations and seek funding for their installation. | | | | xx | TS: Yes | | | | |
| 51 | 4 | j) | Consider creating a parcel-based existing business license geographic information system (GIS) data layer to identify rental properties for purposes of anticipating seasonal demands and services. | | | | xx | | | | | |
| 52 | 4 | n) | Continue to promote local businesses and solicit their input on potential development opportunities, accessibility issues, and areas for proposed improvements. | | | | xx | | | | xx | |
| 53 | 3 | n) | Seek to increase communication and collaboration with community organizations to promote and host inclusionary events for the community. | | | | xx | | | | xx | SM: Via Commissioner Liaisons |
| 54 | 7 | r) | Increase educational opportunities throughout the City owned parks and recreation properties with community partners for events and informational placards. | | | | xx | | | | xx | SM: Tour project underway |
| 55 | 4 | o) | Support and incentivize the voluntary use of accessibility "best practices," which may surpass current Americans with Disabilities Act (ADA) requirements, to support the needs of an inclusive community and an aging population. | | | | xx | | | | xxx | SM: Can expand scope |
| 56 | 3 | j) | Continue to support community organizations within the City. | | | | xx | EC: City Manager and Mayor and Commissioners | | | xxx | SM: Via donations at budget time. |
| 57 | 6 | l) | Continue to support training programs for utility operators licensing requirements. | | | | xx | | | | xxx | |
| 58 | 6 | m) | Maintain continual communication with County, State, and federal agencies for new compliance mandates, programs, and initiatives. | | | | xx | | | | xxxx | |
| 59 | 7 | q) | Continue to maintain all parks and open space areas while promoting sustainable environmental practices. | | | | xx | SM: Parks and Recreation Director | | | xxxx | |
| 60 | 4 | h) | Review current land development application procedures and identify potential improvements in these procedures with timelines and process flow charts. | | | | x | | | | | |
| 61 | 7 | t) | Consider implementing recommendations from the Resilient Community Partnership Project. | | | | x | | | | | |

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| 62 | 7 | v) | Consider utilizing renewable energy infrastructure (e.g., solar, wind) to further reduce pollution. | | | | x | | | | | |
| 63 | 7 | w) | Consider reviewing all codes to ensure that no barriers exist to solar deployment on rooftops or in ground arrays. | | | | x | | | | | EC: ?? |
| 64 | 7 | x) | Consider adopting energy efficiency measures in building design and redevelopment to help cut energy costs and make homes more comfortable for occupants. | | | | x | | | | | |
| 65 | 7 | g) | Consider a City policy requiring that all municipal facilities, City-funded projects, and City infrastructure projects be constructed, renovated, operated, maintained, and deconstructed using green building, low-impact development (LID), green infrastructure, and conservation landscaping principles and practices. | | | | x | SM: Board of Commissioners | | | x | |
| 66 | 7 | y) | Consider adopting a mechanism to provide information on the State's Weatherization Assistance Program to customers who have trouble paying utility bills. | | | | x | | | | x | SM: And other ongoing assistance programs |
| 67 | 3 | f) | Encourage the use of federal and state tax credit programs for restoring historic buildings. | | | | x | JL: RBHS | | | x | SM: Research by CM or group tasked with (a) |
| 68 | 5 | g) | Consider the provision of employee-occupied rental units within appropriate commercial and public facilities. | | | | x | | | | x | EC: I'm not sure I understand this one |
| 69 | 5 | k) | Continue to evaluate the need to address parking during peak season and promote alternatives to personal vehicular transportation. | | | | x | SM: Streets and Transportation Committee EC: City Manager and Mayor and Commissioners | | | xx | |
| 70 | 4 | f) | Consider rezoning any currently permitted commercial uses or categories of use that have clear potential for adverse impacts on residential neighborhoods. | | | | x | | | | xx | |
| 71 | 6 | b) | Consider updating the City's Bicycle Plan (non-motorized transportation) to include completed initiatives, alignments connected the regional bikeway system. | | | | x | SM: Streets and Transportation Committee EC: City Manager and Mayor and Commissioners | | | xx | EC: I think should be included in a comprehensive traffic, parking and safety study |
| 72 | 6 | c) | Seek to reduce conflicts between pedestrians, bicycles, and cars and by planning a connected system of key destinations and enhanced maintenance of sidewalks to include wayfinding signage. | | | | x | SM: Streets and Transportation Committee EC: City Manager and Mayor and Commissioners | | | xx | EC: I think should be included in a comprehensive traffic, parking and safety study |
| 73 | 6 | i) | Evaluate the filling in of missing sidewalk sections where discontinuous sidewalks are present. | | | | x | SM: Board of Commissioners | | | xx | |
| 74 | 7 | b) | Encourage and support environmental best management practice initiatives with incentive programs. | | | | x | | | | xx | |
| 75 | 5 | i) | Evaluate opportunities for dining establishments to expand outdoor dining including utilization of public space and neighboring spaces. | | | | x | EC: City Manager and Mayor and Commissioners | | | xxx | |
| 76 | 4 | c) | Review the City's Zoning Map for consistency with the Comprehensive Development Plan's Future Land Use Map, in accordance with applicable Delaware Code. | | | | x | SM: City Manager with City Solicitor | | | xxx | |
| 77 | 6 | j) | Continue progress toward ADA compliance for all City sidewalks. | | | | x | | | | xxx | |
| 78 | 7 | f) | Investigate how to fund new and replacement street trees. | | | | x | TB: Yes | | | xxx | |
| 79 | 7 | p) | Continue to effectively promote and publicize the City's recognized and permitted recreational events. | | | | x | SM: Communications Specialist | | | xxxx | |
| 80 | 3 | k) | Seek to ensure projects that involve multiple committees' input and participation are coordinated with collective support for inclusivity and considered in a timely manner by the Board of Commissioners. | | | | x | | | | xxxx | |
| 81 | 7 | k) | Evaluate the feasibility of adopting an upland wetland buffer requirement as part of the City's land development regulations. | | | | | | | | | |
| 82 | 7 | o) | Consider Leadership in Energy & Environmental Design (LEED) certification requirements or other green building practices for major new construction or substantial renovations. | | | | | | | | | |
| 83 | 5 | f) | Consider long-term affordability programs and tools to preserve public investment and to ensure a sustainable affordable housing stock. | | | | | | | | | |
| 84 | 3 | b) | Actively promote use of the <i>Architectural Design Manual</i> as a positive aid to property owners and their designers and builders. | | | | | JL: Planning Commission | | | x | JL: Form Code SM: Review and do. Interconnected with (c) |
| 85 | 3 | c) | Review and update if needed the City's <i>Architectural Design Manual</i> . | | | | | JL: Planning Commission | | | x | JL: Form Code |
| 86 | 3 | e) | Reevaluate architectural review procedures and guidelines and consider whether exterior modifications will need to meet certain thresholds for building permit approval. | | | | | JL: Planning Commission | | | x | JL: Form Code |
| 87 | 3 | g) | Assist government agencies and organizations with educational awareness and promotion of historic rehabilitation grants and programs. | | | | | JL: RBHS | | | x | |

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| 88 | 6 | k) | Study the feasibility of the City assuming responsibility for constructing and maintaining public sidewalks to address safety and uniformity. | | | | | SM: Board of Commissioners | | | x | |